

Executive Summary



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Image supplied by Tourism WA

Perth Airport Master Plan 2026

Perth Airport is Australia’s Western Hub, providing the people of Western Australia with critical links to the State, Australia and the world.

As the fourth-largest domestic and international airport in Australia by passenger volume, Perth Airport is currently serviced by more than 30 airlines that operate to 114 destinations.

Perth Airport is located on 2,105 hectares of land owned by the Commonwealth of Australia. The airport is operated by Perth Airport Pty Ltd through a 50-year lease with a 49-year option granted by the Australian Government in 1997.

A new Master Plan is prepared every five years to provide the blueprint for the sustainable and responsible development of Perth Airport over the next 20 years and beyond. It ensures that new infrastructure and facilities are planned and delivered in a timely manner to meet the needs of all airport users, including passengers, airline partners, and the aviation and commercial tenants located across the airport estate. It provides transparency and facilitates public scrutiny of Perth Airport’s plans for future development, as well as management of environment and cultural heritage values on the estate.

Master Plan 2026 refreshes the Master Plan 2020 and reflects the next wave of planned infrastructure investment to achieve the long-held vision of hosting all commercial flight services in a central location, giving passengers a seamless, world-class travel experience.

Master Plan 2026 is developed through extensive consultation with stakeholders and the community, including a formal 60 business day public comment period.

Perth Airport Today



24/7

Operations



\$6.6B

Contribution to the WA economy



5

Terminals



133

Aircraft parking bays



2,105_{HA}

Hectare site



30

Airlines



\$2.8B

Spent with WA businesses by visitors travelling through Perth Airport



27,297

Aviation and non-aviation jobs within the Perth metro area



138k

Tonnes of domestic and international freight



17.48M

Passengers



21km

of taxiways



28k

Parking bays



200

Businesses located on site



114

Destinations



2

Runways

Perth Airport’s Purpose is:

Making Western Australia’s journey possible

To achieve this purpose, Master Plan 2026 has been aligned to Perth Airport’s strategy:

- Connectivity and capacity:** accelerating international passenger growth, while creating sufficient aviation capacity and supporting infrastructure
- Customer experience:** enhancing value per customer by delivering exceptional experiences with a focus on convenience and personalisation
- Development of our estate:** optimising land use and creating long term value through strategic, forward-thinking developments

- Social value:** creating measurable, lasting benefits for our people, local community and environment by fostering safe, inclusive, and adaptable workplaces, building community trust, and supporting community wellbeing and a healthier environment, and
- Designing our future:** utilising smart technology, integrated operations and world-class infrastructure to deliver the airport of the future.

Forecast Growth

Perth Airport is a vital public transport facility that operates 24 hours a day, seven days a week. It provides an essential link for business and leisure travel and meets the needs of regional communities, the resource sector, and the freight and export industry.

More than 90 per cent of aircraft movements are related to regular scheduled and charter passenger services. Other aircraft movements incorporate a range of freight and general aviation uses, including emergency services operations.

The COVID-19 pandemic had a dramatic impact on air services at Perth Airport from early 2020 until early 2022 when Western Australia’s border closures were lifted. Perth Airport passenger numbers returned to pre-Covid levels in February 2023.

Forecasts of future aviation growth are prepared to support effective infrastructure planning and investment decision making. Master Plan 2026 forecasts that between FY25 and FY46:

- annual passenger numbers will grow from 17.48 million to 30.8 million,
- annual aircraft movements will increase from 160,800 to 222,800 movements, and
- domestic and international air freight could grow from 138,000 tonnes to between 164,000 and 269,000 tonnes.

Investing for Growth

- The next 10 years will be a transformative period for Perth Airport, with a multi-billion-dollar investment program set to deliver the long-awaited ‘One Airport’ for Western Australian travellers. The planning and delivery of the once-in-a-generation program of works will bring all commercial flight services into the Airport Central precinct, with:
- two multi-storey car parks and improvements to the road network, with the first stage of works commencing in late 2024,
 - an expansion of Terminal 2 that is due for completion in 2026,
 - a 237-room hotel to be operated by Accor, Australia’s largest hotel operator, that is planned to be completed in 2027,
 - a new 3,000 metre runway located parallel to the existing main runway that is planned to be operational in 2028,
 - a new domestic terminal for Qantas Group operations that is planned to be operational around 2031, and
 - an expansion of Terminal 1 International that is planned to be operational around 2031.

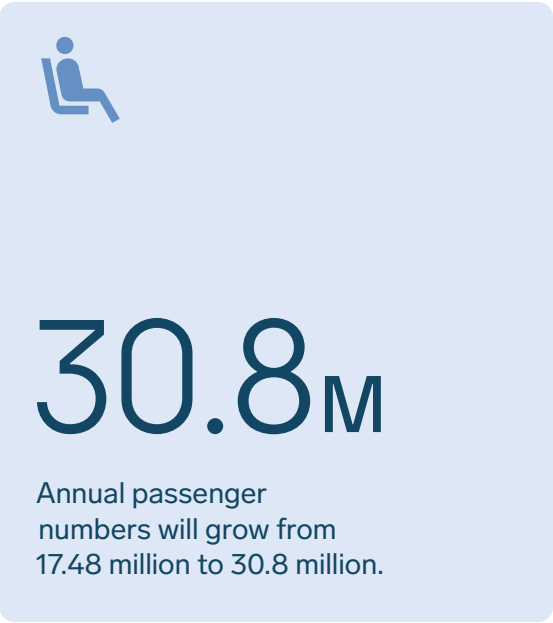
Driving Economic Growth

Perth Airport serves as a critical driving force for Western Australia’s economic, social, and cultural development. It generates significant benefits to the local, State and Australian economies through its own operations and the operations of tenants on the estate.

The Perth Airport estate is a major centre of employment. The activities and businesses on the airport estate supported nearly 27,300 full-time jobs within the Perth metropolitan region in FY24 and, with the planned development outlined in Master Plan 2026, this is forecast to increase to 75,400 jobs by FY46.

The total economic contribution of Perth Airport operations to Gross State Product in FY24 was \$6.6 billion, of which \$6.2 billion was contributed to the Gross Regional Product of the Perth metropolitan area. By FY46 this is forecast to reach a \$17 billion contribution to Gross Regional Product. Around two thirds of this contribution is from non-aviation tenants, highlighting their importance to the State’s economy.

Perth Airport is essential to the tourism sector, serving as the main gateway into Western Australia for both domestic and international air travellers. In FY24, the visitors that travelled through Perth Airport spent \$2.8 billion with Western Australian businesses, supporting 29,730 jobs and creating a \$4.9 billion contribution to Gross State Product. The contribution to Gross State Product from tourism activity enabled by Perth Airport is expected to reach \$11.8 billion in FY46, of which \$8.7 billion is expected to be realised in the Perth metropolitan area.



200+

There are currently more than 200 businesses located across the estate.

Making the Best Use of Perth Airport Land

The Perth Airport estate is 2,105 hectares in size and has sufficient land to support Western Australia’s demand for commercial aviation services for many decades. Planning for the use of the estate balances the safeguarding of long-term airfield, terminal and aviation support operations with the development of land for aviation and commercial purposes.

The airport estate is divided into five precincts. Two of these precincts are solely aviation-related: the Airfield precinct for aircraft operations, and the Airport Central precinct which supports passenger facilitation. The Airport West, Airport North and Airport South precincts are being developed with a mix of aviation and commercial developments.

There are currently more than 200 businesses located across the estate. The planning for Perth Airport identifies further opportunities for the development of high-quality commercial, industrial, retail, aviation support, and logistics and freight facilities.

Perth Airport’s status as a ‘Specialised Activity Centre’ in State Government strategic plans highlights the importance of the estate in promoting economic development and creating employment opportunities within Western Australia. The State’s planning framework also recognises the role of Perth Airport as a critical transport hub, and the focal point for the growth of the tourism industry and efficiency of Western Australia’s aviation network.

Transforming the Customer Experience

Perth Airport is at the start of a design journey for a multi-billion-dollar terminal expansion and redevelopment that will have a design life into the 2080s. The upcoming delivery of major projects will enable Perth Airport to embed its customer experience vision into built form and drive a step change in the passenger’s journey.

The Master Plan outlines Perth Airport’s planning for new technologies and innovations that enhance customer experience, improve operational efficiency and maximise sustainable outcomes. This includes opportunities for increased automation of passenger processes and baggage handling, biometric solutions, electric ground support equipment, autonomous vehicles, and advanced air mobility systems.

Perth Airport is committed to creating a world-class travel experience and strives to ensure that airport facilities, information and services are inclusive and accessible for all airport users. The Perth Airport Access and Inclusion Advisory Group meets regularly to consult on projects and consider ways to remove barriers to travel.

Sustainable Design and Development

Sustainability is a key aspect of Perth Airport’s business strategy. Sustainability considerations are integrated into planning and decision making processes and have informed the development of this Master Plan 2026.

Key areas of focus have been determined through a comprehensive materiality assessment that considered the input of a wide range of stakeholders, and clear targets established and embedded into Perth Airport’s planning and operations to guide progress across environmental, social and governance topics.

Sustainability considerations are central to decision making and delivering positive outcomes for today and the future, and are integrated in the planning and delivery of this Master Plan 2026.

Perth Airport is committed to designing and constructing buildings and infrastructure that support resilience, health and wellbeing, and that consider long-term challenges such as climate change and resource efficiency.

Working with the Community

Engagement and consultation with a wide range of stakeholders and the community plays a key role in managing and informing the transformation of Perth Airport.

Master Plan 2026 outlines the ongoing consultation and education mechanisms undertaken by Perth Airport to ensure that the diverse range of interests and needs of stakeholders – including local, State and Federal Government, airline partners, airport tenants, the Noongar people and the surrounding community – is taken into account in the planning and operation of the airport.

Getting to and from Perth Airport

The journey to and from Perth Airport often creates the first and last impression for people visiting Western Australia. Ground transport planning is critical to the continual growth of Perth Airport and ensuring that there are good connections and easy access for people.

Road and public transport infrastructure is planned in collaboration with State and local governments to ensure that airport roads function in harmony with the surrounding road network.

The Australian Government and State Government have made significant investment in surrounding transport infrastructure to support the growth of the airport, including the completion of the \$1.86 billion Forrestfield-Airport rail link and Airport Central Station in 2022 which form an integral component of the consolidation of passenger air services to a centralised precinct.

Master Plan 2026 presents an updated Ground Transport Plan that outlines the key developments to be undertaken over the next five years to further streamline the efficiency of the transport networks. A key focus is ensuring that ground transport infrastructure is in place for the final stage of consolidation, including further improvements to the road network and construction of two multi-storey car parks.



Celebrating the Cultural Heritage

Perth Airport is located on the traditional lands of the Whadjuk people, a dialect group of the Noongar Nation which encompassed the entire south-western region of Western Australia.

Where the airport estate once formed part of the traditional travelling networks of the Whadjuk people, today it forms part of a modern travelling network. As a busy domestic and international airport and the first experience many visitors will have with Perth, Western Australia or even Australia, Perth Airport has an important role in caring for and promoting the unique cultural heritage of the Noongar nation to local and global visitors.

Perth Airport is committed to ongoing engagement with the Traditional Custodians in a manner that recognises the importance of the area to the Noongar community and acknowledges the deep and continuing cultural and spiritual ties that exists with the land on which Perth Airport is located.

In 2009, Perth Airport entered into a partnership agreement with Traditional Custodians and other Aboriginal Elders with a long-standing association with the airport estate. The Partnership Agreement Group is a high-level steering group that aims to create a shared vision for reconciliation, focused on preserving Aboriginal heritage and promoting the advancement of Aboriginal people within the airport estate.

Perth Airport became the first major airport in Australia to recognise the Traditional Custodians of each domestic flight destination, with flight information screens and boarding gates enhanced to rotate between the commonly used name of the destination and the name of the language group for the Traditional Custodians of that place.

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Master Plan 2026 includes an Environmental Strategy which outlines the key areas of environmental, sustainability and heritage focus and identifies **42 initiatives to be implemented over the next five years.**

Looking After the Environment

Perth Airport works to reduce environmental impacts across its operations and has implemented environmental management strategies to help minimise the effects of airport operations and development activities.

While the natural environment of the estate has been significantly altered by historical land uses and its development as an airport, there are remaining natural areas that contain a high level of biological diversity, including environmentally significant areas, wetlands and an extensive drainage network.

Master Plan 2026 includes an Environmental Strategy which outlines the key areas of environmental, sustainability and heritage focus and identifies 42 initiatives to be implemented over the next five years.

Safeguarding Perth Airport

As a critical element of public infrastructure that operates 24 hours a day, seven days a week, the current and future safety, viability and growth of Perth Airport operations must be safeguarded against inappropriate land development and activities in the areas surrounding the airport. Safeguarding is a shared responsibility of Perth Airport and all levels of government.

Master Plan 2026 considers the National Airports Safeguarding Framework guidelines, which include aircraft noise management, protecting airspace from intrusions, managing risk associated with public safety areas, distractions to pilots from lighting, building induced windshear, wildlife strikes, and protecting communication, navigation and surveillance infrastructure.

A Balanced Approach to Aircraft Noise Management

Master Plan 2026 outlines Perth Airport's approach to working with Airservices Australia, all levels of government and the aviation industry to actively manage aircraft noise exposure and its effect on the surrounding community, while balancing the need for critical and safe air services.

Perth Airport has adopted the International Civil Aviation Organization's Balanced Approach to Aircraft Noise Management, which is the only globally recognised policy for managing aircraft noise.

Noise modelling has been produced for current and future operations, including a revised Australian Noise Exposure Forecast (ANEF) which was endorsed by Airservices Australia on 22nd September 2025.

Current flight paths and indicative flight corridors for the new runway and future parallel runway operations are also provided.